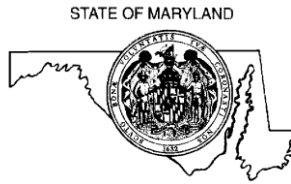


**Marilyn Moon, Ph.D.**  
CHAIR



**Rex W. Cowdry, M.D.**  
EXECUTIVE DIRECTOR

**MARYLAND HEALTH CARE COMMISSION**  
4160 PATTERSON AVENUE – BALTIMORE, MARYLAND 21215  
TELEPHONE: 410-764-3460 FAX: 410-358-1236

**Thursday, March 20, 2008**  
**1:30 p.m.**

**REVISED AGENDA**

**1. APPROVAL OF MINUTES**

**2. UPDATE OF ACTIVITIES**

- Executive Direction
- Center for Information Services and Analysis
- Center for Health Care Financing and Policy
- Center for Long-Term Care and Community-Based Services
- Center for Hospital Services
- Center for Health Information Technology

**3. ACTION: Certificate of Need**

- St. Mary's Hospital, Docket No. 07-18-2225

**4. ACTION: Certificate of Need – Modification**

- Anne Arundel Medical Center, Docket No. 04-02-2153

**5. LEGISLATIVE UPDATE**

**6. BRIEFING: Small Employer Health Benefit Plan Subsidy Program**

**7. ADJOURNMENT**